

Scrum Master Certified

1. All of the following statements about Risk Communications are true, EXCEPT:

A. The Stakeholders should be continuously informed about risks, including the potential impact of these risks and the plans for responding to each risk.

B. The Scrum Team may also discuss specific risks related to their Tasks with the Product Owner during Daily Standup Meetings.

C. The Product Owner is responsible for the prioritization of risks and for communicating the prioritized list to the Scrum Team.

D. Information related to risks is maintained and updated through the Risk Burndown Chart.

Answer(s): B

2. A town has begun a project that involves keeping track of the buses traveling on the roads of the town.

Which of the following is NOT a characteristic of this project if it is managed according to Scrum Framework?

A. Detailed upfront planning will be done to ensure that risks are identified early on.

B. The team working on this project will meet every day for 15 minutes to list impediments to completing their tasks.

C. The Product Owner will prioritize the tasks that deliver maximum business value.

D. The customer does not have to be able to define very concrete requirements early on.

Answer(s): B

3. The Chief Scrum Master facilitates the Scrum of Scrums Meeting.

Which of the following statements about a Scrum of Scrums Meeting is true?

A. This meeting can be conducted at any time without any pre-determined intervals.

B. This meeting can be scaled up.

C. This meeting is always time-boxed.

D. This meeting is relevant only for high-investment projects.

Answer(s): B

4. The senior management of a multi-national company undertakes turnkey projects. To provide better value to customers, the senior management wants to implement Scrum in the organization. Which of the following is NOT a Scrum principle that can be used as a selling point to illustrate the benefits of Scrum to customers?

A. Self-organization.

B. Collaboration.

C. Value-based Prioritization.

D. Theoretical process control.

Answer(s): D

5. The Chief Scrum Master plays an important role during the Retrospect Project process. By being a part of the Retrospect Project Meeting, he/she provides valuable inputs mainly to identify, document, and internalize the lessons learned during the process. What is an output of this process?

A. Agreed Actionable Improvements.

B. Agreed Actionable Schedule.

C. Agreed Actionable Lessons.

D. Agreed Actionable Objectives.

Answer(s): A

6. At the end of each Sprint the Scrumboard is _____.

A. Updated with new tasks and completed tasks.

B. Placed besides the new one to compare team velocities in Sprints.

C. Analyzed by the Scrum master to understand the project progress in that particular sprint.

D. Reset or wiped off.

Answer(s): C

7. Emily has taken on the role of Scrum Master on a new project. Training the team is one of her major responsibilities. As Scrum Master, which aspects will Emily need to address in this respect?

A) Gaps in technical knowledge in any of the team members.

B) Shortcomings in the Scrum Team's understanding of business value of features.

C) Increasing the team's capability to articulate their challenges to find solutions.

D) Lack of understanding of the Scrum processes and principles.

A. B and C

B. A, B, and C

C. C only

D. C and D

Answer(s): D

8. To enable the Product Owner to successfully deploy the product release as a part of the Ship Deliverables process, the Scrum Master should ensure that:

A. The Scrum Team creates Deliverables as agreed upon

B. The Release Plan and Prioritized Product Backlog are updated

C. The Scrum Team creates the Release Planning Schedule

D. The Scrum team Accepts/Rejects the deliverables during Demonstrate and Validate Sprint process

Answer(s): A

9. Program Stakeholders, the Program Product Owner, Program Scrum Master, and Chief Product Owner have gathered together to create the Project Vision. They are trying to determine and document the difference between current business capabilities and the final desired set of capabilities.

Which one of the following should they use to arrive at a conclusive decision?

A. Trial Project.

B. JAD Session.

C. Gap Analysis.

D. SWOT Analysis.

Answer(s): C

10. Collaboration within a team is an important principle of Scrum. All of the following activities constitute collaboration EXCEPT:

A. The Scrum Team decides which User Stories are important and assigns which Sprint they should be worked on.

B. The Scrum Team discusses the best approach to creating deliverables during a Sprint.

C. A Scrum Team member is facing difficulties in one of his tasks and another team member pitches in to help him.

D. The Scrum Team interacts with the Product Owner to obtain clarification on User Stories.

Answer(s): A

11. While creating the Sprint Backlog, the Scrum Team along with the Scrum Master and Product Owner must consider which of the following as inputs?

A. Length of Sprint, Agreed Actionable Improvements, Done Criteria, Team Calendar.

B. Assigned Action Items, Business Improvements, Dependencies, Team Calendar.

C. Length of Sprint, Previous Sprint Velocity, Dependencies, Team Calendar.

D. Proof of Concept, Previous Sprint Velocity, Done Criteria, Team Calendar.

Answer(s): C

12. Which of the following methods helps estimate the value provided by projects?

A. Internal Rate of Return

B. Net Rate of Return

C. Present Rate of Return

D. Estimated Rate of Return

Answer(s): A

13. Suppose you are a Scrum Master or a Scrum Team that is progressing through Tuckman's model of Group Dynamics. In which of the following stages will you be most actively involved?

A. Forming

B. Storming

C. Norming

D. Performing

Answer(s): A

14. The Scrum Master can help the Product Owner update business justification in the Project Vision statement and ensure continuous value justification for projects by facilitating which of the following processes?

- A) Conduct Daily Standup
- B) Groom Prioritized Product Backlog
- C) Retrospect Project
- D) Sprint Deliverables

A. B and D

B. A and

C. D, B, and D

D. Only D

Answer(s): A

15. While assisting the Product Owner in developing a Prioritized Product Backlog, the Scrum Master must consider the primary factors on which the Prioritized Product Backlog is based-on. Which of the following are those primary factors?

- A) Value
- B) Dependencies
- C) Risk
- D) Deliverables

A. A, D, and D

B. A

C. A, C, and D

D. D

Answer(s): A

16. You are the Scrum Master for a team that is working on a project for a chemical engineering company. During one of the Sprints, the Product Owner suggests changes to the Acceptance

Criteria on the basis of new requirements by the stakeholders.

Which of the following best describes the steps that should be taken next in this situation?

A. You will direct the Scrum team to re-work the User Story in the same Sprint.

B. The Scrum Team will not re-work an already developed deliverable; however, the Product Owner will reject the deliverable in Demonstrate and Validate Sprint.

C. The deliverable is rejected on the basis of the changed requirements and added to the Prioritized Product Backlog with the new Acceptance Criteria to be worked on in a subsequent Sprint.

D. You should inform the Product Owner that the Scrum Team does not have the bandwidth to re-work the already created deliverable.

Answer(s): C

17. As a Scrum Master how will you coordinate with the Product Owner to ensure Value-Driven Delivery on Scrum projects?

A. By ensuring that requirements are prioritized based on opportunity for investment

B. By ensuring that customers realize the value at the end of project

C. By ensuring that requirements are reprioritized after every Sprint

D. By understanding what adds value to customers and ensuring that stakeholders are closely involved throughout the project

Answer(s): D

18. Collaboration is one of the Scrum principles.

Which of the following are the three dimensions of this principle?

A. Awareness, articulation, and appropriation

B. Transparency, precision, and coordination

C. Perfection, cooperation, and comprehension

D. Honesty, responsiveness, and adaptability

Answer(s): A

19. One of the responsibilities of the Scrum Master is to ensure that the Product Owner does not change the Acceptance Criteria of a committed User Story in the middle of a Sprint. In this regard, which of the following statements about Acceptance Criteria is correct?

A. User Story Workshops are held as part of Sprint Review.

B. Acceptance Criteria provide the objectivity required for the User Story to be considered as Done or not Done.

C. The Scrum Master defines and communicates the Acceptance Criteria to the Scrum Team.

D. During the Sprint Retrospect Meeting, the Acceptance Criteria provide context for the Product Owner to decide if a User Story has been completed satisfactorily.

Answer(s): B

20. Impediments are a part of any project. Which of the following is NOT true about impediments in Scrum?

A. They reduce the productivity of a Scrum team.

B. Impediments can be both internal and external.

C. Impediments should be documented only by the team members in the Impediment Log.

D. Impediments faced are brought up by the Scrum Team during the Daily Standup Meeting.

Answer(s): B
