Professional Scrum Product Owner I

| 1. When should the Product Owner update the project plan? (choose the best answer) |
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| A. Before the Sprint Planning to know how much work will have to be done in the Sprint. |
| B. The Product Backlog is the plan in Scrum. It is updated as new information and insights emerge. |
| C. After the Daily Scrum to ensure an accurate daily overview of project progress. |
| D. The project plan must be updated prior to the Sprint Retrospective. |
| Answer(s): B |
| 2. True or False: Dependencies could influence how the Product Owner orders Product Backlog items. |
| A. True |
| B. False |
| Answer(s): A |
| 3. Which are appropriate topics for discussion in a Sprint Retrospective? (choose the best three answers) |
| ☐ A. Team relations. |
| ☐ B. The value of work currently represented in the Product Backlog. |
| ☐ C. How the Scrum Team does its work. |
| ☐ D. Definition of Done. |

| ☐ E. Arranging the Sprint Backlog for the next Sprint. |
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| Answer(s): ACD |
| 4. Five new Scrum Teams have been created to build one product. A few of the Developers on one of the Scrum Teams ask the Scrum Master how to coordinate their work with the other teams. What should the Scrum Master do? (choose the best answer) |
| A. Teach them that it is their responsibility to work with the other teams to create an integrated Increment that is inclusive of all five team's work. |
| B. Collect the Sprint tasks from the teams at the end of their Sprint Planning and merge that into a consolidated plan for the entire Sprint. |
| C. Visit the five teams each day to inspect that their Sprint Backlogs are aligned. |
| D. Teach the Product Owner to work with the lead developers on ordering Product Backlog in a way to avoid too much overlap during a Sprint. |
| Answer(s): A |
| 5. When does a Developer become accountable for the value of a Product Backlog item selected for the Sprint? (choose the best answer) |
| A. Whenever a team member can accommodate more work. |
| B. At the Sprint Planning Event. |
| C. During the Daily Scrum. |
| D. Never. The entire Scrum Team is accountable for creating value every Sprint. |
| Answer(s): D |

| Backlog item before the Developers can select the item in Sprint Planning. |
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| A. True |
| B. False |
| Answer(s): B |
| 7. Why would you expect a Product Owner to care that the Scrum Team adheres to its Definition of Done? (choose the best two answers) |
| A. The Product Owner should not concern themselves with meeting the Definition of Done, it is the Developer's responsibility. |
| ☐ B. To be able to punish the team when they do not meet their velocity goal for the Sprint. |
| ☐ C. To forecast the team's productivity over time. |
| D. The Definition of Done can affect the product's total cost of ownership. |
| ☐ E. To have complete transparency into what has been done at the end of each Sprint. |
| Answer(s): C D |
| 8. How is management that is external to the Scrum Team involved in the Daily Scrum? (choose the best answer) |
| A. The Product Owner represents their opinions. |
| B. The Scrum Master speaks on their behalf. |
| C. Managers are not required at the Daily Scrum. |
| D. Management gives an update at the start of each Daily Scrum. |

6. True or False: Product Owners must specify complete acceptance criteria for a Product

| Answer(s): C |
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| 9. Which of the following are criteria to order Product Backlog items? (choose all that apply) |
| ☐ A. Value of Product Backlog items. |
| ☐ B. Dependencies between Product Backlog items. |
| ☐ C. Dependencies to other products. |
| D. The availability of the Scrum Master. |
| ☐ E. All of the above. |
| Answer(s): ABC |
| 10. True or False: The value delivered by a product can only be determined by revenue. |
| A. True |
| B. False |
| Answer(s): B |
| 11. When multiple Scrum Teams are working on the same product, should all of their Increments be integrated every Sprint? (choose the best answer) |
| A. Yes, in order to accurately inspect what is done. |
| B. Yes, but only for Scrum Teams whose work has dependencies. |
| C. No, each Scrum Team stands alone. |
| D. No, that is far too hard and must be done in a hardening Sprint. |

| 12. A Scrum Master is working with a Scrum Team that has Developers in different physical locations. The Developers meet in a variety of meeting rooms and have much to do logistically |
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| (for example: reserve meeting rooms and set up conference calls) before the Daily Scrum. |
| What action should the Scrum Master take? |
| (choose the best answer) |
| A. Allow the Developers to self-manage and determine for themselves what to do. |
| B. Ask the Developers to alternate who is responsible for meeting setup. |
| C. Set up the meeting and tell the Scrum Team that is how it will be done. |
| D. Inform management and ask them to solve it. |
| Answer(s): A |
| 13. Which statement best describes Scrum? |
| (choose the best answer) |
| A. A defined and predictive process that conforms to the principles of Scientific Management. |
| B. A complete methodology that defines how to develop software. |
| C. A framework to generate value through adaptive solutions for complex problems. |
| D. A cookbook that defines best practices for software development. |
| Answer(s): C |
| 14. Why is the Daily Scrum held at the same time and same place? (choose the best answer) |
| A. The Product Owner demands it. |
| B. Rooms are hard to book and must be booked in advance. |

| C. The place can be named. |
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| D. The consistency reduces complexity. |
| Answer(s): D |
| 15. In order to maximize the value of the product, a Product Owner needs awareness of the following: (choose the best answer) |
| A. Competitive research. |
| B. Customer feedback. |
| C. Product vision. |
| D. Forecasting & feasibility. |
| E. All of the above. |
| F. None of the above. |
| Answer(s): E |
| 16. During a Sprint, when is new work or further decomposition of work added to the Sprint Backlog? (choose the best answer) |
| A. During the Daily Scrum after the Developers approve it. |
| B. When the Scrum Master has time to enter it. |
| C. When the Product Owner identifies new work. |
| D. As soon as possible after it is identified. |
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Answer(s): D

| 17. Scrum is based on empiricism. All of its artifacts must be transparent to ensure sufficient accuracy of inspection. How can the Scrum Team maintain the Product Backlog to maximize its transparency? (choose the best answer) |
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| A. The Product Backlog is only updated at the Sprint Review, when both the Scrum Team and the stakeholders are available. |
| B. Product Backlog items should hold no more than 8 points of work, which is the average in the range of acceptable sizes of 1, 2, 3, 5, 8, and 13. |
| C. Product Backlog items must be sized such that the highest ordered items are no bigger than a Sprint. |
| D. The Product Backlog is only updated at a release planning meeting with the stakeholders and the change control board present. |
| E. The Product Backlog is continually kept up to date with the most recent insights. |
| Answer(s): E |
| 18. Which three of the following are true about Scrum? (choose the best three answers) |
| ☐ A. Scrum implements self-management by replacing Project Managers with Scrum Masters. |
| ☐ B. Scrum is based on empiricism and lean thinking. |
| ☐ C. Scrum is a framework for developing and sustaining complex products. |
| D. Scrum is a methodology where you can pick and choose which parts of Scrum you think will work for your environment. |
| E. Each component of Scrum serves a specific purpose and is essential to Scrum's success and your usage of Scrum to develop complex products. |
| Answer(s): B C E |

| statements that explain what done means. (choose the best two answers) |
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| ☐ A. No work is left to meet the Definition of Done. |
| ☐ B. Whatever the Product Owner defines as quality. |
| C. Ready for integration. |
| ☐ D. Ready to be released to end users. |
| ☐ E. All work the Developers are willing to do. |
| Answer(s): A D |
| 20. In accordance with Scrum theory, how should a group of 100 people be divided into multiple Scrum Teams? (choose the best answer) |
| A. Create a matrix of skills, seniority, and level of experience to assign people to teams. |
| B. Check with the allocation department to see who has worked together before and make these the first teams. |
| C. Understanding the product, the product vision and the rules of the Scrum framework, the people divide themselves into teams. |
| D. It does not really matter since you can rotate the teams every Sprint to spread knowledge. |
| Answer(s): C |
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19. A Scrum Team is required to deliver a done Increment by the end of a Sprint. Select two