

PMI Construction Professional in Built Environment Projects (PMI-CP)

1. During the leverage of scope governance structures, what is the role of a Scope Change Control Board?

A. To allocate project resources

B. To escalate conflicts

C. To eliminate project risks

D. To review and approve or reject proposed changes to the project,s scope

Answer(s): D

2. During stakeholder engagement, what is the role of a Stakeholder Engagement Plan?

A. To allocate project resources

B. To outline strategies and approaches for engaging and managing project stakeholders

C. To escalate conflicts

D. To eliminate project risks

Answer(s): B

3. In the Delphi Technique, what is the key characteristic of how expert opinions are gathered and refined?

A. Quantitative analysis

B. Independent and anonymous feedback

C. One-on-one interviews with stakeholders

D. Face-to-face meetings

Answer(s): B

4. What term is used to describe the process of formally accepting and approving the project's scope?

A. Stakeholder Engagement

B. Scope Closure

C. Risk Management

D. Scope Verification

Answer(s): D

5. What is the purpose of a Request for Information (RFI) in construction project management?

A. To request approval for project closure

B. To clarify project details or specifications

C. To request a change order

D. To request additional resources

Answer(s): B

6. What is the main purpose of aligning engineering design and construction planning in the context of the Advanced Work Packaging model?

A. To escalate conflicts

B. To track project expenses

C. To eliminate project risks

D. To ensure that construction activities are based on well-defined engineering designs

Answer(s): D

7. What is the primary goal of implementing governance models in project management?

A. To escalate conflicts

B. To track project expenses

C. To eliminate project risks

D. To ensure that projects are effectively managed, aligned with strategic goals, and deliver desired outcomes

Answer(s): D

8. What is the primary purpose of a risk register in construction project management?

A. To manage project stakeholders

B. To identify and document project risks

C. To develop the project schedule

D. To track project expenses

Answer(s): B

9. During strategy and scope management, what is the role of a Strategic Plan?

A. To allocate project resources

B. To outline the long-term goals, objectives, and approaches of the organization

C. To escalate conflicts

D. To eliminate project risks

Answer(s): B

10. In the context of innovative planning tools, what is the purpose of a Lean Pull Planning session?

A. To allocate project resources

B. To escalate conflicts

C. To collaboratively plan and sequence work activities with input from all involved parties

D. To eliminate project risks

Answer(s): C

11. What term is used to describe the process of defining roles, responsibilities, and decision-making authority within a project or organization?

A. Stakeholder Engagement

B. Organizational Structure

C. Governance Framework

D. Risk Management

Answer(s): B

12. During strategy and scope management, what is the role of a Scope Management Plan?

A. To allocate project resources

B. To escalate conflicts

C. To eliminate project risks

D. To outline how the project,s scope will be defined, documented, and controlled

Answer(s): D

13. What is the purpose of a punch list in procurement management?

A. To document project scope changes

B. To identify potential risks

C. To list incomplete or unsatisfactory items in a project

D. To track project expenses

Answer(s): C

14. What is the purpose of a variation order in the claims management process?

A. To escalate disputes

B. To terminate the project

C. To initiate mediation

D. To document changes to the project scope, schedule, or cost

Answer(s): D

15. What is the primary goal of aligning construction and materials management in the context of the Advanced Work Packaging model?

A. To escalate conflicts

B. To ensure that construction activities have access to the necessary materials and resources

C. To track project expenses

D. To eliminate project risks

Answer(s): B

16. What term is used to describe the process of breaking down the project's scope into smaller, manageable components?

A. Stakeholder Engagement

B. Work Breakdown Structure (WBS)

C. Risk Management

D. Scope Verification

Answer(s): B

17. In procurement management, what is the role of a procurement statement of work (SOW)?

A. To allocate project resources

B. To clarify the scope and deliverables of the procurement item

C. To create a risk register

D. To eliminate project risks

Answer(s): B

18. What is the primary goal of contracts management in project management?

A. To ensure that contracts are effectively negotiated, executed, and managed throughout the project lifecycle

B. To escalate conflicts

C. To track project expenses

D. To eliminate project risks

Answer(s): A

19. What is the main goal of utilizing a Risk Management Committee in project governance?

A. To escalate conflicts

B. To track project expenses

C. To eliminate project risks

D. To identify, assess, and manage project risks to ensure successful outcomes

Answer(s): D

20. What term is used to describe the process of ensuring that all changes to the project's scope are documented, evaluated, and approved?

A. Stakeholder Engagement

B. Scope Change Management

C. Risk Management

D. Scope Verification

Answer(s): B
